



Third Annual M&A Outlook and Award for Leadership Presentation

Luncheon/Webcast of December 6, 2012 at Yale Club Ballroom in New York

Meeting Schedule

Welcome to CM&E's Third Annual M&A Outlook event and the presentation of the inaugural CM&E Awards for Leadership. Today the meeting schedule will be as follows:

11:00 am Registration and Networking

12:00 pm Luncheon

12:45 pm Introduction

- *George Rodriguez*, Chair of CM&E and Board member at ACS NY Section
- Limon Dance Company Performance – "A Time to Embrace"**
- *Gabriela Poler-Buzali*, Executive Director (Introduction)
- *Raphael Boumaila and Kristen Foote*, Dancers

Award for Leadership Presentation

- *Juan Pablo del Valle*, Chairman of Mexichem - Global growth
- *Peter McCausland*, Chairman and CEO of Airgas - Lifetime Achievement
- *John Televantos*, Partner at Arsenal Capital - Private Equity

Recognition of U.S. Gold Medalist of the 2012 Chemistry Olympiad:

- *Chris Hillenbrand*, Sophomore at Regis High School, New York City

1:50 pm M&A Panel Discussion

- *Stephen F. Arcano*, Partner Leader of Skadden's New York M&A Group
- *Neil Burns*, Managing Partner at Neil A. Burns LLC (Introduction)
- *Chris Cerimele*, Director, Head of Chemicals, Houlihan Lokey (Moderator)
- *Daniel Hoverman*, Director, Capital Markets, Houlihan Lokey
- *Damon Warmack*, VP Corp. Development & Strategy, Eastman Chemical
- *Dean Willard*, Executive in Residence with The Jordan Company

2:30 pm Q&A and Post-Event Networking

3:00 pm Meeting Adjourned

Abstract of M&A Panel Discussion. M&A transactions are an indicator of industry trends and expectations of growth and value in the market. After the uncertainties of an election year, the anemic recovery and a persistent European crisis, the M&A and capital markets could be poised for growth next year. This discussion will cover the future outlook and opportunities in our industry over the year ahead. Join friends from the investment and finance fields for a panel discussion featuring only "players on the field" who will speak first-hand on what they experience daily in the world of M&A.

STEM Education

Fundraiser for STEM Education which is Key to Restoring U.S. Global Competitiveness, Security and Prosperity

Technology has been by far the primary driver of U.S. productivity and growth. However, the share of science, technology engineering and mathematics (STEM) Doctorates going to domestic students has gone from 75% in 1985 to less than half today. Nowadays U.S. 15-year-olds rank 25th in math and 17th in science. In 2012 the U.S. ranked 7th in global competitiveness down from first in 2008.

Please contact CM&E and help grassroots STEM activities that nurture our children's love for science strengthening the local reach of National Chemistry Week (K-12), teacher's tools development, scholarships, mentoring and other programs that are key to building a brighter future.

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About CM&E

Chemical Marketing & Economics is a topical group of the American Chemical Society (ACS) NY Section. ACS, founded in 1876, is the world's largest scientific society with over 160,000 members. CM&E organizes monthly luncheons and webcasts in New York City where industry leaders present original research and cutting-edge outlooks on business, economy, and technology in energy, materials & life science.



CM&E Awards For Leadership



Juan Pablo del Valle, Chairman of Mexichem, for outstanding global growth.

Juan Pablo del Valle has been a visionary leader. In 2003, Mexichem was a Mexican domestic company with annual sales over USD258 million. The company has exhibited remarkable growth becoming a world-class enterprise with operations in 42 countries in the Americas, Europe, and Asia. Between 2003 and 2011, sales had multiplied 15 times to USD3.8 billion; EBITDA had grown 20-fold to USD840 million; and its market value had increased 42 times. In addition, under Mr. Del Valle's leadership the company concluded 75 acquisitions, including Ineos Fluor in 2010 and Wavin in 2012.

Mr. del Valle is an industrial Engineer from Universidad Anahuac, has three children and is married to architect Bárbara Fernandez. He started his career working for Telmex in 1996. He led the implementation of its first fiber optics sea cable. After graduating from Harvard Business School in 2001, he founded Grupo Modulo Progresivo. In 2002 he joined his family business, Grupo Empresarial Kaluz building more than 1 million square feet of housing and commercial units. Since 2002 he became involved in the group's key subsidiary, Mexichem, where he serves as Chairman of the Board since April 2011, and Board member since 2001. Mr. del Valle also sits on the board of Kaluz SAB and Elementia S.A de C.V. He is Board member of Fundación Kaluz, the Chairman's International Advisory Council of the Americas Society, and the José Limón Dance Foundation.



Peter McCausland, Chairman and CEO of Airgas, for a lifetime of achievement.

Mr. McCausland founded Airgas (NYSE: ARG) in 1982 with the purchase of Connecticut Oxygen, an industrial gas distributor with approximately \$3 million in sales. Through strategic growth initiatives and over 400 acquisitions in 30 years, McCausland has led Airgas to become one of the premier industrial gas companies in the U.S., with sales of more than \$4.7 billion in its most recent fiscal year. Since its IPO in 1986, Airgas has delivered a total return to shareholders that is among the highest in the S&P 500 Index.

Peter McCausland is Chairman of Airgas, Inc., (NYSE: ARG), the largest distributor of industrial, medical and specialty gases in the United States. Mr. McCausland founded Airgas in 1982, has been President and CEO since 1987, previously served as Chairman of the Board from 1987 to September 2010, and was elected Chairman again in August 2011. Before starting the firm, he served as General Counsel for MG Industries. He also was a founding partner in the law firm of McCausland, Keen & Buckman, which specialized in mergers, acquisitions, and financings. He serves as a director of the Fox Chase Cancer Center, and the Philadelphia Orchestra Association, among other groups. He graduated cum laude from Boston University Law School with a J.D. degree after earning a B.S. degree in history from the University of South Carolina. Mr. McCausland is an avid golfer and competitive sailor. He and his wife, Bonnie, have two children, Christopher and Elizabeth.



John Televantos, Partner at Arsenal Capital, for distinction in private equity.

Since 2006, Dr. Televantos has been with Arsenal Capital Partners where he serves as co-head of the Specialty Industrial practice of the firm with a focus on Specialty Chemicals and Materials. During his tenure with Arsenal he has been part of the acquisitions of Fluoro-Seal, Royal Adhesives & Sealants, Evonik's Colorants business, and the acquisition and subsequent divestiture to BASF of Novolyte Technologies.

Dr. Televantos is a Partner at Arsenal Capital Partners, a leading middle market Private Equity Firm. Prior to joining Arsenal in 2006, Dr. Televantos was President of Aqualon Company, owned by Hercules Incorporated, President and Founder of Helios Chemical Company, and Chief Executive Officer for Foamex International. John started his career with Union Carbide, in silicones research and worked for ARCO Chemical. For the last 6 years Dr. Televantos has been with Arsenal Capital where he serves as co-head of the Specialty Industrial practice with a focus on Specialty Chemicals and Materials. He has been part of several acquisitions and successful exits in the chemicals and materials sectors of the economy. He has a B.S. and Ph.D. in Chemical Engineering from the University of London, UK. In addition to serving on the Boards of several Arsenal-owned companies he serves on the Board and is lead Director of Balchem Corp (BCPC).

Awards

The Awards for Leadership have been established by CM&E, a topical group of the American Chemical Society's New York Section (ACS NY), to honor individuals for extraordinary contributions in the chemical industry. The CM&E awards are endorsed by ACS, the world's largest scientific society with 160,000 members.

"Among ACS' firmament of stars, the Chemical Marketing & Economics group of ACS New York Section shines with unique clarity on the confluence of technology, business and investment where society harnesses the transforming power of chemistry. Congratulations to CM&E for instituting the Award for Leadership during the 12-6-12 celebration of the group's 58th Anniversary!" said Madeleine Jacobs, Executive Director and Chief Executive Officer at the ACS.

Prior to these awards, ACS NY's illustrious history has been kindled by the Nichols Medal established in 1903 for scientific discoveries. Since then, 108 scientists have received the medal, and 16 of them eventually became Nobel Prize winners in Chemistry. This year the CM&E Board identified a pool of nominees with exceptional credentials to match the high selectivity hallmark of ACS NY Section.



Recognizing a Chemistry Olympiad Gold Medalist



Christopher Hillenbrand, a sophomore at Regis High School in New York City, earned a gold medal at the 44th International Chemistry Olympiad (IChO). Hillenbrand, 15, was the youngest member of one of the youngest U.S. teams ever sent to the event. His three teammates earned a silver medal. The U.S. students competed with teams from 73 countries, July 21-30, at the University of Maryland, College Park. During these 10 days of exams and laboratory work, the students had a chance to compete and establish networks that go beyond cultures and borders. Chris' interest in chemistry started at age five when his father bought him a chemistry book. What he liked best about the experience was to being able to "talk about a subject I love" with other kids who share the same passion. The Dow Chemical Company was sole sponsor of the IChO, and the American Chemical Society was the official organizer.

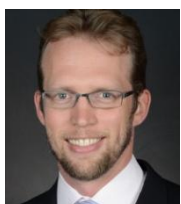
Third Annual M&A Outlook: Panelists' Biographies



Stephen F. Arcano is a corporate partner and practice leader of Skadden's New York Mergers and Acquisitions Group. He has worked on a variety of high-profile transactions representing acquirors, sellers and targets, including Mobil in its merger with Exxon; XTO Energy in its acquisition by Exxon; Gilead Sciences in its acquisition of Pharmasset and IMC Global in its sale of salt and related business to Apollo. He has represented clients in cross-border transactions, including Alcatel in its merger with Lucent Technologies; and Serono in its acquisition by Merck KGaA. In leveraged buyout transactions, he has represented sellers, buyout groups and management teams. Mr. Arcano has also represented various major investment banking firms. Mr. Arcano has been selected for inclusion in *Chambers USA: America's Leading Lawyers for Business*. He holds a J.D. degree (*magna cum laude*) and a B.S.F.S. from Georgetown University.



Christopher D. Cerimele is Head of the Chemicals practice for Houlihan Lokey. He has been involved in numerous transactions involving for chemical and industrial companies worldwide. Representative clients include Georgia Gulf in its merger with the chemicals division of PPG Industries, Hexion Specialty Chemicals in its merger with Momentive, Royal Adhesives in its sale to Arsenal Capital Partners, SiVance in its sale to Milliken, and Chemspec International in a take private of the Company. Mr. Cerimele testified as an expert in court in connection with the Chemtura Corporation bankruptcy proceeding. He is the recipient of a 40 Under 40 Recognition Award from The M&A Advisor. Prior to joining Houlihan Lokey, Mr. Cerimele was co-head of the chemicals practice for Lincoln International. He began his investment banking career with Donaldson, Lufkin & Jenrette. Mr. Cerimele is a CPA (inactive) and holds a B.S. in accounting from the University of Southern California and an M.B.A. from Chicago Booth.



Daniel S. Hoverman, CFA is a Director in Houlihan Lokey's Capital Markets Group, and is responsible for assisting the firm's clients in raising capital through offerings of equity, convertible and debt securities. Over the course of his career, Mr. Hoverman has assisted clients in raising capital of over \$100 billion in registered, Rule 144A and Regulation S offerings of securities throughout the capital spectrum. Before joining Houlihan, he was a director with Credit Suisse in Hong Kong in the firm's Office of the General Counsel, and a director with UBS in New York in the firm's Equity Capital Markets Group. He began his career with Kirkland & Ellis LLP as a corporate attorney. Mr. Hoverman received a B.A. from Yale University, where he graduated cum laude and with distinction in history, and received a J.D. and M.B.A. from Columbia University, where he was a James Kent Scholar and a John C. Olin Fellow.

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CM&E Est. 1954

CM&E was established in 1954 by an ACS NY steering committee that included Vick Chemical Company (acquired by P&G), Allied Chemical and Dye (acquired by Honeywell), Celanese Corporation, The Oil, Paint and Drug Reporter (acquired by ICIS), and American Cyanamid (parts of the company were acquired separately by BASF, Pfizer and Cytec). The inaugural speaker was the president of Carbide and Carbon Chemicals Company (it became Union Carbide and later it was acquired by Dow Chemical).



Panelists' Biographies (continued)



Damon Warmack is Vice President of Corporate Development & Strategy for Eastman Chemical Company since April 2009. Formerly, he was Vice President and General Manager, Performance Chemicals and Intermediates business. His prior position was Vice President and General Manager for the company's Coatings, Adhesives, Specialty Polymers, and Inks businesses since 2005. He joined Eastman in 1980 and worked in sales and marketing. In 1990 he moved to Asia, established Eastman's commercial presence in China, and served as VP/Managing Director of Asia Pacific from 2001 to 2003. Warmack returned to Kingsport, TN, as Vice President and General Manager, Resins, Inks and Monomers business and led the 2004 divestiture of this business. Warmack is a chemical engineer of the University of Florida. He completed the Advanced Management Program at Harvard Business School.

Dean M. Willard has had a long and distinguished career as an executive and investor in chemical and technology companies. He is currently an Executive in Residence with The Jordan Company, a New York-based private equity investment firm, where he serves on the boards and is an investor in Jordan companies Reinhold Industries, a diversified manufacturer of advanced components, Haas Group International, a provider of chemical management services; and Vantage Specialty Chemicals, a producer of oleochemicals and other natural products. He is also Chairman and CEO of DSC Renewables, LLC, a company he formed in 2010, that is a provider of industrial-scale, environmentally-friendly photovoltaic power plants. He was previously Chairman of the Board for Advanced Chemistry & Technology and Proformance Technology. Mr. Willard serves on charitable and corporate boards including Sangha Associates. He is an Honorary Fellow of the UCLA College of Letters and Sciences and holds six patents.

Mark your Calendars

On Thursday, January 10, 2013, Martha Moore, Senior Director for Policy Analysis at the American Chemistry Council (ACC), will share her expert outlook for the major economic trends that will shape the future of the North American chemical industry. You are cordially invited to attend this important CM&E Luncheon and Live Webcast.

Limon Dance Company Performance

Acclaimed for its dramatic expression, technical mastery and expansive, yet nuanced movement, the Limón Dance Company illustrates the timelessness of José Limón's work and vision. On December 6, the following duet will be interpreted:

"A Time to Embrace"

Excerpt from "There is a Time"

Choreography: Jose Limon

Artistic Director: Carla Maxwell

Music: Norman Dello Joio. This score earned the composer the Pulitzer Prize in 1957. *Meditations on Ecclesiastes* © 1959 by Carl Fischer, Inc.

Staged by: Roxane D'Orleans Juste

Dancers: Raphael Boumaila and Kristen Foote

The entire work is, both choreographically and musically, a theme with variations. The choreographer used as his theme a large circle, which, at the opening of the work, fills the stage and moves majestically as if to evoke the interminable passage of time. This circle is seen repeatedly in many guises, rhythms and dramatic shapes, always making allusion to the text from Chapter 3 of Ecclesiastes and its evocation of human experience. ***"To every thing there is a season, and a time to every purpose under heaven"***

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